1.0 Purpose

This procedure provides the provisions available to students enrolled, and from persons seeking to enrol, in higher education courses at EIT to resolve any grievance as quickly as possible. It defines the steps to take for managing grievances to facilitate a prompt, fair and effective resolution.

2.0 Scope

This procedure applies to all EIT’s higher education students enrolled in a course of study, persons seeking to enrol in an EIT higher education course of study, and to staff involved in managing grievances. It applies to academic and non-academic matters.

EIT will respond to any complaint or appeal made regarding dealings with EIT, EIT’s education agents or any related party that EIT has an arrangement with to deliver a course or related services.

If the alleged grievance involves a staff member and it is considered that it may amount to misconduct, the matter must be reported to the Human Resources (HR) Manager. In such cases, it may be decided to handle the matter in accordance with the relevant human resources policy.

This procedure (and related policy) does not remove the right to take further action under Australia’s Consumer Protection Laws nor does it prevent the student from pursuing other legal remedies.

3.0 Objectives

This procedure aims to set down the processes for dealing with grievances, and expectations and responsibilities of all parties involved.
Further information and advice may be sought from the Higher Education Manager or HR Manager at any time. Staff will need to continue to work during a staff grievance procedure and work in accordance with directions from their supervisor or another nominated supervisor if the grievance is with the supervisor.

The Higher Education Manager or HR Manager will determine if the complainant may need referral to other professionals such as counsellors and medical practitioners, or whether a human resources policy may apply to staff involved in a grievance.

4.0 Implementation
A complainant may have immediate concerns about the outcomes of the approach they adopt with regard to a complaint. In some cases, they may require assistance and advice to reflect on how to proceed with a grievance.

Complainants can seek advice from a professional who works in this area such as: a student advocate from an appropriate higher education association; the Tertiary Education and Quality Standards Agency (TEQSA); an academic staff member; EIT Higher Education Manager or HR Manager. This can help a complainant review their complaint and consider whether it is covered under this procedure and the associated policy.

The advisor to the complainant may also be able to help them assess whether an informal process may be more effective and provide a quicker resolution or whether a formal process is more suitable due to the circumstances. This could take into account whether a complainant could be placed at a greater risk if they were to make a direct approach to the respondent and whether in certain circumstances a further confidential investigation of the facts is warranted.

The complainant may thus initially opt to proceed with different courses of action:
- Take no further action
- Try undertaking an informal approach with the person concerned
- Proceed to a mediator
- Proceed with a formal grievance with or without an advocate
- Take the grievance to an external authority.

4.1 Academic and Non-Academic Grievances
The process for handling grievances is separated into two streams: academic and non-academic. The overarching principle is for the complaint to be directed to the person or persons involved in the first instance, and then taken through the hierarchical structure if the issue is not resolved at each level. Access to grievance processes is free of charge. The final internal decisions are made by:
- The Academic Board for academic grievances.
- The Governance Board for non-academic matters

If an enrolled student chooses to access the complaints and appeals processes, the student’s enrolment will be maintained while the complaints and appeals process is ongoing.

Academic Matters
For complaints of an academic nature, the complainant may speak to the respondent in the first instance. This may, for example, be a query regarding an assessment mark which would be taken up directly between the student and the Assessor. If the complainant is not satisfied with the outcome of the discussion, they may lodge a written request with the Learning Support Officer for a formal review. The complainant may lodge a formal appeal in writing of a decision made by the Dean, in which case the matter will be referred to the Academic Board. The Academic Board will make the final internal decision on the outcome of the grievance.
The informal or formal resolution processes should be followed as outlined in this procedure, with the addition of the process for requesting remarks of assessment. The stages in the process and the requirement to keep records of the process apply.

All academic appeals should be lodged by the student within 10 days of the release of final grade(s).

Non-Academic Matters
For complaints that are non-academic, the complainant may wish to use the informal resolution approach in the first instance by speaking to the person involved in the grievance, and/or speaking to the person’s supervisor or the Higher Education Manager. If not satisfied with the outcome, they can lodge a formal grievance with the HR Manager. If the student is still not satisfied at this level, they can lodge a formal appeal with the Dean (who will work with the Governance Board), which will make the final internal decision on the outcome of the grievance.

4.2 Informal and Formal Resolution Processes
Within the two streams of complaint, there are two key types of resolution: informal and formal. Within these types of resolution are a number of stages, which will be initiated depending on the stage at which a resolution is agreed.

Academic grievances may often be queries on marks for assessment rather than grievances. However, the processes outlined in this procedure should be followed if the query escalates to a grievance.

The following types of resolution and stages should be followed to resolve the grievance, noting that where informal resolution is not possible, then the stages of formal resolution will need to be initiated.

4.2.1 Informal Resolution
The stages of the informal process are:

1. Approach the respondent
The complainant may seek to resolve the issue with the respondent directly with the aim of resolving the matter as soon as possible and reaching an acceptable outcome that minimises any potential detriment to ongoing working relationships.

However, the complainant or respondent is not compelled to use the informal process. In such cases, they have the option of proceeding immediately to a formal process.

The informal process is preferred, where appropriate, to avoid lengthy formal proceedings, and to use a consultative, teaching approach to raise awareness and prevent further issues.

If an informal process has been agreed, and the issue is with a member of staff, they will be expected to make a genuine attempt to resolve the issue fairly and appropriately. Any staff member who is approached informally with a complaint is obliged to respond to the complainant within 5 working days of receiving the complaint. Their response should include the following:

- A formally acknowledged receipt of the complaint
- An offer to organise a time to contact the student. If, due to the limitations of online education, it is not possible for the member of staff to meet with the
student personally, a time that is mutually convenient should be arranged to
discuss the issues over the phone, rather than through the use of email or
other asynchronous means of communication (such as social media).

- The aim is to try and establish:
  - aspects of the issue that can be agreed on and those where there is a
difference in opinion
  - the relevant rules, requirements, policies or procedures (both written or
implied) that have a bearing on the complaint
  - the preferred method for resolving a particular kind of complaint, and any
other parties that may need to be involved in its resolution, such as the
EIT HR Manager or Higher Education Manager.
  - an understanding of whether an informal process will be sufficient to
resolve the issue.

2. Approach the respondent’s supervisor or manager
   a. Make an informal grievance to the respondents’ manager or other senior
   staff member
   b. The respondent has five (5) working days to provide a response to the
   manager
   c. The complainant considers the response and either considers it satisfactory
   or proceeds to informal conciliation

3. Informal conciliation
   a. Meeting with the claimant and respondent in an attempt to achieve agreed
   outcomes. The aim is to provide an opportunity to air the grievance and
   permit a response to the allegations or request, via a facilitated discussion.
   b. Outcomes of the meeting will be documented in writing, including the
   reasons for the outcome, decisions and agreed actions, and provided to the
   complainant and the respondent.
   c. If the complainant or the respondent is not satisfied with the outcome, they
   may lodge a request to the Higher Education Manager or HR Manager to
   proceed to the formal resolution process.

Complainants and respondents are encouraged to seek the support of another party
to assist them during the process.

EIT will begin assessment of an informal complaint or appeal within 10 working days
of the complaint or appeal being lodged. Grievance outcomes considered through the
informal resolution process will be finalised as soon as practicable, but will not
exceed 15 working days, unless there are circumstances that warrant further time,
such as persons being unavailable due to leave, semester break, or other such
circumstances. Further time may be negotiated between all parties, up to 20 working
days, after which the complaint should be withdrawn or the formal resolution process
invoked.

4.2.2 Formal Resolution

The complainant is encouraged to seek advice from the Higher Education Manager
regarding the process for formal resolution of the grievance. If students decide to use
the formal resolution process, a Complaints and Appeals Form must be submitted to
the Higher Education Manager.
Complainants and respondents are encouraged to seek the support of another party to assist them during the process. All parties are notified that the grievance is confidential and that they are protected from victimisation.

If the grievance has already undergone an informal resolution process, then the Higher Education Manager may decide that the formal resolution process will proceed immediately to the investigation stage, after lodgement of a written formal complaint using the Complaints and Appeals Form.

The stages of the formal resolution process are:

1. **Formal lodgement and Initial Conciliation** – aims to reach a resolution that is agreed by both parties via discussion and not via the submission of evidence.

   a. Lodgement of a written formal complaint by the complainant with the HR Manager for non-academic matters and the Higher Education Manager for academic matters.

   b. The HR Manager or Higher Education Manager begins assessing a complaint or appeal within 10 working days of the lodgement of the complaint or appeal, and finalise the outcome as soon as practicable;

   c. The HR Manager or Higher Education Manager forwards the grievance to the respondent and asks them to respond within 5 working days regarding commencing a conciliation process.

   d. Discussions are initiated and a facilitator appointed. All parties are advised that their statements will be confidential and without prejudice, if they agree to proceed. Meetings with the complainant and respondent commence within five (5) working days, either individually or together, in an attempt to achieve agreed outcomes. The aim of a group meeting is to provide an opportunity to air the grievance and permit a response to the allegations, via a facilitated discussion.

   e. Outcomes of the meeting will be documented in writing, including the reasons for the outcome, decisions and agreed actions, and provided to the complainant and the respondent.

   f. Proposed resolution

   • If a resolution is agreed, then both parties will sign a statement advising that the grievance has been resolved. The resolution may include further actions such as counselling; relevant training; or other agreed actions. Parties should be advised that victimisation or any means of reprisal is unacceptable and could invoke disciplinary action.

   • Monitoring of outcomes agreed should be actioned by the relevant senior staff members such as the Higher Education Manager and/or Dean and/or the HR Manager, complainant’s supervisor and/or respondent’s supervisor, to ensure compliance with any agreed actions.

If the complainant or the respondent is not satisfied with the outcome, they may lodge a request to the Higher Education Manager, HR Manager or Dean to proceed to the investigation stage.
2. **Internal Review and Investigation** – aims to determine findings of fact to result in recommended actions to resolve the grievance.

   a. Lodgement of written reasons of outstanding concerns and documentation regarding facts to the Academic Board for academic grievances and to the Governance Board for non-academic grievances.

   b. The Chair of the relevant Board is to appoint investigators within five (5) days of receipt of notice, who have no prior knowledge of the grievance.

   c. Investigators to interview respondent within 48 hours of receipt of written grievance, to obtain their response.

   d. Further interviews to proceed, as required over a 15 working day period, with the complainant, respondent and other witnesses.

   e. Preparation of report by the investigators, within 5 working days after the last interview, including recommendations for the relevant Board to consider.

   f. A decision will be made by the relevant Board within 5 working days of receipt of the report. The decision may be either to uphold the grievance or to dismiss the grievance if it cannot be substantiated. Further disciplinary action may be taken against the complainant if the grievance is found to be vexatious or against the respondent if the grievance is upheld.

   g. Outcomes of the meeting will be documented in writing, including decisions and agreed actions, and provided to the complainant and the respondent.

   h. The Higher Education Manager and/or Dean and/or HR Manager will ensure that the recommendations of the investigation are implemented and that all materials related to the grievance are held on a confidential staff file and/or student file.

3. **Conciliation for International on-campus (CRICOS) students**

   The Department of Education Services, Western Australia Government, offers a free mediation/reconciliation service through the International Student Conciliator. The Conciliator attempts to resolve disputes between international students and institutions, as part of the institution’s internal complaints and appeals procedure. For example, the complainant may be dissatisfied with some aspect of the education that is being offered by the institution.

   If either an international student or a member of staff at an institution would like to discuss a particular case with an independent person, they can contact the Conciliator as follows:

   **International Education Conciliation Service**
   
   **Department of Education Services**
   
   **Phone:** (08) 9441 1900 within Australia.
   
   **Outside Australia call + 61 8 9441 1900.**
   
   **Email:** conciliation@des.wa.gov.au
   
   **Address:** Level 9, 20 Walters Drive, Osborne Park, WA 6017, Australia
The Conciliator is able to discuss issues of concern at any stage of the internal complaints and appeals procedure, however, will not be actively involved in the case until the parties have attempted to resolve the dispute themselves and that attempt has failed.

4.3 Simultaneous Grievances and Appeals
If the complainant has submitted multiple grievances and is involved in multiple appeals that relate to one another, the Higher Education Manager or HR Manager will attempt to bundle the grievances into one investigation.

4.4 Withdrawal of Grievances
A complainant may withdraw a grievance at any point in the process. Most often withdrawals would be due to an informal, conciliatory input being initiated by one of the parties during the grievance process. When a complaint is withdrawn, the grievance will be deemed to have been resolved.

4.5 Detailed Records
All participants in a grievance procedure should keep confidential notes of their discussions with other parties, and copies of such notes and associated findings made available for inclusion in the student's file and the staff member's file where relevant. To ensure that they can be represented as an accurate record of the grievance process, the parties attending should confirm in writing that the author has truthfully and accurately recorded the proceedings.

All records will be stored for at least 5 years from the date of the conclusion of the complaint process, during which time all parties to the complaint should have access. The records should otherwise remain confidential.

4.6 External Appeals
If the complainant is not successful or satisfied with the outcome of EIT’s internal complaints handling and appeals process, EIT will advise the complainant within 10 working days of concluding the internal review of the complainant's right to access an external complaints handling and appeals process at minimal or no cost. EIT will give the complainant the contact details of the appropriate complaints handling and external appeals body, such as:

- An academic member of staff who can mediate or arbitrate based in a local university in the country in which the student resides;
- A Mediator service which EIT subscribes to (Resolution Institute) for both local and internationally based students.

**Contact details for Resolution Institute:**
Level 1 and 2, 13-15 Bridge Street
Sydney, NSW 2000
Phone: + 61 2 9251 3366
Fax: + 61 2 9251 3733
Emails: infoaus@resolution.institute
Websites: www.resolution.institute

In most cases, the purpose of the external appeals process is to consider whether EIT has followed its policies and procedures, rather than make a decision in place of EIT.

For example, if a student appeals against their unit results and goes through EIT’s internal appeals process, the external appeals process would look at the way in which the internal appeal was conducted; it would not make a determination as to what the unit result should be.
4.6.1 CRICOS Students

International on-campus (CRICOS) students may lodge an appeal with the Overseas Students Ombudsman. The following (as extracted from the official document) applies to these students:

- In Australia, you have the right to complain and appeal.
- The Overseas Students Ombudsman's services are FREE.
- In some cases, the Ombudsman may decide not to investigate your complaint and appeal. This might happen where another organisation can help you, or you have not spoken to your provider about your complaint.
- If the Ombudsman decides not to investigate, they will tell you why and refer you to another organisation that can help.
- The Ombudsman is independent and impartial. If they do decide to investigate your complaint and appeal, they will contact EIT and ask us what happened.
- They will treat your information with privacy and respect, and collect, store, use and disclose your personal information only in accordance with Australian privacy laws.

If they find that EIT has made a mistake or acted unfairly, they may ask EIT to:

- apologise to you
- change or reconsider a decision
- change their policies or procedures
- take some other action

If the internal or any external complaint handling or appeal process results in a decision that supports the complainant, EIT must immediately implement any decision and/or corrective and preventative action required and advise all parties of the outcome. All parties must abide by the final outcome of the external appeals process.

Making a complaint to the Overseas Students Ombudsman

Telephone:   1300 362 072
Facsimile:   02 6276 0123
Mail:    GPO Box 442
         Canberra ACT 2601
         AUSTRALIA

If the internal appeals process finds in EIT’s favour and the CRICOS student goes on to access an external appeals process, EIT will not prolong the CRICOS student’s enrolment by creating ongoing Confirmation of Enrolments (CoEs) if the overseas student’s enrolment was due to lapse naturally. However, EIT will not report the CRICOS student through Provider Registration and International Student Management System (PRISMS) for unsatisfactory course progress or attendance until the CRICOS student has accessed the internal and external complaints handling and appeals process, and the decision or recommendation supports EIT.

EIT will only report a CRICOS student for unsatisfactory course progress or attendance in PRISMS after:

- the internal and external complaints processes have been completed and the breach has been upheld;
- the CRICOS student has chosen not to access the internal complaints and appeals process within the 20 working day period;
the CRICOS student has chosen not to access the external complaints and appeals process; or
the CRICOS student withdraws from the internal or external appeals process, by notifying EIT in writing.

When an external appeals process has been completed, EIT will immediately implement the decision or recommendations and/or take the preventative or corrective action required by the outcomes of the external complaints handling or appeals process, and notify the CRICOS student of the outcome.

If a CRICOS student is not satisfied with the outcome of either EIT’s internal appeals process or the external appeals process, they can access multiple external appeals. However, EIT does not have an obligation to assist the CRICOS student with finding further appropriate appeals processes.

5.0 Definitions

**Appeal** - an application made to have a decision reviewed

**Complainant** - the party who has lodged a grievance

**Domestic Student**: An Australian Citizen, Australian Permanent Resident or a New Zealand Citizen with a Special Category Visa who meets residency criteria. This includes students who are paying tuition fees directly without using the FEE-HELP loan scheme ('domestic non FEE-HELP') and students who are using the FEE-HELP loan for all or part of a unit(s) tuition fee ('domestic FEE-HELP').

**Grievance** - a problem or concern raised about something for which a party is seeking resolution. The term complaint is often used interchangeably with grievance.

**International Student**: A student who is not a domestic student. This includes students on student visas or temporary residence visas ('international on-campus (CRICOS)') and those studying off-shore via online learning ('international online').

**Mediator** - A disinterested and skilled individual in mediating complaints in an academic environment who is considered impartial and objective by all parties.

**Natural Justice Principles** - The principles of natural justice that decision makers under this policy must follow can be broadly summarized as follows:

- All parties to the matter(s) in dispute, including respondent(s) shall have a right to be heard before a decision is made, including the right to respond to any statements or evidence that may prejudice their case.
- All relevant submissions, information and evidence to be considered by the decision-maker should be disclosed, where requested, to all parties to the complaint prior to the hearing. Matters that are not relevant shall not be taken into account by the decision-maker.
- The decision maker/s shall not be biased or appear to be biased (by a reasonable and informed bystander) nor have a vested interest or personal involvement in the matter being considered.
- In addition to these principles of natural justice, there should be no undue delay in responding to complaints or appeals and all parties to such matters under this policy shall have the right to a representative of their choice, other than a currently practicing solicitor or barrister (except in extraordinary circumstances at a hearing with the prior leave of the Chair)

**Representative** - Another member of staff, a union representative, or another person to provide support, provided that the representative is not a currently practicing solicitor or barrister.
Respondent(s) - One or more persons who are alleged to have caused the grievance.

Student Advocate - An independent person, who can provide a student with unbiased objective advice about a proposed complaint, the process to resolution and suggest possible outcomes.

6.0 Related policies and procedures

The following policies and procedures are related to this policy:

- Student Complaints, Grievances and Appeals Policy.HE
- Assessment, Moderation and Student Progress Policy.HE
- Assessment, Moderation and Student Progress Procedure.HE
- Academic Honesty and Misconduct Policy.DS
- Privacy Policy.DS

7.0 Accountabilities

The Academic Board is responsible for review and approval of this policy.

The policy is to be implemented via induction and training of staff and distribution to students and EIT’s community via the website and other publications.